

1. Why did Cargill choose to build in Saskatchewan and Regina?

Regina, Saskatchewan was chosen largely because of the strength of our existing grain, crop inputs and oilseed processing network, in addition to the opportunity provided by Regina-area farmers, which we believe are some of the best. Choosing Regina is a commitment to local farmers who have been increasingly growing canola in the region. We saw great opportunity in the supply of seed, and to increase value-added processing close to where the seed is grown. It complements our existing network of crush plants in Canada, which include Camrose, Alberta and Clavet, Saskatchewan, just out of outside of Saskatoon.

2. How is Cargill engaging with Indigenous communities and what are the opportunities for them?

We are in the preliminary engagement phase, and we are currently hosting individual meetings with Nations and Indigenous economic development groups to understand interest in the project and look at what business opportunities are available. We want to work collaboratively with Indigenous groups and identify employment opportunities, along with procurement opportunities during construction and for the long-term operations of the plant. It is a priority for Cargill to ensure that we engage in meaningful discussions with indigenous communities as this project moves forward.

3. How much of the seed does Cargill intend to come in by truck versus rail? And what does that mean in terms of daily or weekly truck count?

We are still determining exactly how much seed is going to come in by truck versus rail; this site can accommodate both. Our first intention is to source as much seed as we can locally. Then we will move to rail, sourcing from our broader Cargill grain network of facilities across Canada. The anticipated truck count is approximately 80 to 90 trucks a day of inbound canola seed, which we can consider an average with daily variation.

4. What type of job opportunities will be available at this plant when it opens?

We have a wide range of employment opportunities from engineers and supervisory roles to operational roles and office support staff. We will have entry level roles to experienced hires. Cargill is an equal opportunity employer and provides many training and development opportunities to grow and advance your career.

5. Will you have the need for power engineers, like second class, third class operators for these types of operations?

The plant will be a class 2 or class 3 plant still to be determined as some equipment is finalized. As such the plant may require 3rd class and 4th class power engineers among a variety of other operations and engineering roles.

6. Is the investment in this Saskatchewan plant based on Canadian clean fuel standards?

The growth in canola oil both as a sustainable crop for edible oils and as a potential input for lower carbon intensive fuels contributed to this decision. We continue to see growth in canola oil for food, which is a key driver of this project, but we can't ignore the potential fuel market both domestically, in North America, and overseas. In general, there is a growing global demand for vegetable oils and specifically canola oil.

7. Where will the water for the plant come from? What are the water and wastewater needs, and are we confident that the city will be able to provide that need?

The process water will come from SaskWater through existing supply and infrastructure. There will be some construction in the Global Transportation Hub (GTH) to access our site. We do not use potable water for processing. After review, Sask Water has confirmed the volume of non-potable water required for this plant is available and the supply is reliable. Similarly, capacity for the volume of wastewater to be handled through existing infrastructure has been reviewed and confirmed with the GTH and the City of Regina.

8. How will wastewater be handled?

Wastewater will be pre-treated in onsite facilities to meet the City of Regina's wastewater effluent standards, which are also those of the GTH. The water will then be discharged into the City's wastewater system via the GTH.

9. When will Cargill start contracting canola for the new plant?

We generally start putting a bid out for seed roughly 12 months, or one crop cycle, in advance. As an example, we're currently offering a price for canola in Clavet for harvest of 2022. It will likely be a similar process for this facility; with the plant scheduled to be operational in the 2023 to 2024 crop year, local farmers can expect to see bids out a year ahead of that. If farmers have specific questions or want to discuss their canola contracting, they can call their Cargill representative or reach out to their nearest Cargill grain or crop input plant.

10. Will daytime and nighttime visualizations from Rotary Avenue will be provided and shared?

The nighttime visualizations should be complete by the end of October and will be from the same locations as the daytime visualizations. We plan to publish those when they are available. At this time, we don't have any photo simulations from inside of the Global Transportation Hub on Rotary Avenue.

11. How tall will the facility be?

The facility will be approximately 130 feet tall, give or take 10 feet, depending on final equipment placement

12. What are the expected noise levels (decibels)?

We'll have estimated decibel levels once the modeling is complete. The levels will vary depending on your distance from the plant.

13. When will commissioning jobs for process operations begin?

We're still working through some of our construction timelines, but we are looking at late 2023 for commissioning, but we can offer some training and development opportunities ahead of that. We will share more information on the website as we get more detailed construction schedules. You can also find information about Cargill's job opportunities on our careers page: [Careers | Cargill Canada](#).

14. What are the specific skillsets you will need for full-time employees once the plant becomes operational?

We will require a diverse set of roles that work together to operate the facility. We provide comprehensive on-the-job training for roles because not many people have extensive experience in canola processing. There are a wide range of opportunities, and we would encourage anyone who's interested to apply. There will also be employment opportunities throughout the construction process.

15. How will construction scopes be made available to contractors and suppliers?

We are still working through pre-construction activities with our chosen contractor, Graham Construction. As we move toward construction, we will have more information on contracting and subcontracting opportunities, and the scopes will be made available via the general contractor.

16. Has a contractor already been selected to build the plant?

Graham Construction has been chosen as the General Contractor. We currently have a pre-construction contract and will be working with them in this phase to scope the rest of the work.

17. Some industrial process emissions can be visible and some are less obvious. Will your facility process emission be visible?

Only certain stack emissions are visible in the atmosphere, but the air quality assessment looks at every possible emission source coming from the plant. A lot of the particulate matter is not visible, but it has all been accounted for in our emissions inventory for the plant, which will be included in the modeling to assess any ambient air effects,

18. Does this plant have the ability to crush soybeans as well as canola?

The plant is designed solely with the capability to crush canola. Given the growth in demand around oil, along with the top-producing growers and agronomic practices in place in Saskatchewan, we are focusing on canola in this facility.

19. Any thoughts on having wireless cameras on site for the public to follow the construction?

We believe that wireless cameras are a great idea for people across Canada to see the construction progress. We will talk to our contractor partners so that we can have a visual of the site that allows people to follow the progress

20. If approximately 80 and 90 inbound trucks are delivering raw seed, what is the expected count for outbound traffic carrying product?

The outbound trucks carrying product will be quite minimal; we are estimating approximately 10 trucks of product per day. We will be looking into leveraging inbound carriers of seed to ship out product.

We are also working quite closely with railways to create as efficient a site as possible to manage the flow of inbound and outbound cars. Part of being efficient means that the cars that are coming in are potentially sent back out with product.

21. What mitigation measure will you put in place to deter truck traffic on Range Road 2212?

We will make every effort to mitigate traffic impacts. We will complete the traffic assessment and work with our farm customers and with trucking partners to mitigate traffic concerns. From experience with our facilities in Clavet and Camrose, continuous communications and reinforcement with our trucking partners and farmer customers are required to ensure everyone is clear on which route should be used to enter our site. The traffic assessment will help determine the best routes and other potential routes that may be taken, to better understand potential traffic impacts and the best mitigation strategies. This is an on-going process for Cargill. We are committed to being good community partners and understand that the infrastructure around our facility could have an impact.

22. Is there a more specific target date for construction to start beyond just “2022”?

Spring of 2022 is our best estimate for a start date. We intend to start construction as soon as the snow melts. We are beginning some pre-construction activities with Graham Construction, so that we can get onto the site as early as possible.

23. What will be the net production per year?

The plant is designed to crush roughly 1 million tonnes of canola seed annually, that can flex up and down depending on quality of the crop, weather and seasonality. It's generally fairly equally distributed across the year, though there is slight variation over the year. The production splits roughly into 55 to 60% meal and 40 to 45% oil produced from that seed.

24. Is there potential for the construction of a primary elevator terminal at a later date?

There is no plan for that construction immediately. That said, as Cargill grows with the farmers in the area we will continue to look for opportunities to best serve the customers in the geography, whether that is through a primary grain elevator facility or fertilizer and crop input facilities.

25. How can subcontractors register to participate in tender packages?

We are currently very early in the process; we will be providing more information as it becomes available. Tender packages will be managed by our general contractor. We will share more information as we have it.

26. Have any preliminary discussions taken place with respect to the types of industry collaboration opportunities you see with other companies in Regina and greater Regina areas, specifically surrounding Agtech and the entire value chain, for example?

We are getting to know Regina right now through our engagement activities. Now that we've selected the location, we are eager to understand what those opportunities are, what stakeholders we can engage, and what we can learn. We are in a learning phase, and welcome information from the community.